

## Professional Services & Human Capital Symposium



## Category Management: Professional Services

Geri Haworth
Professional Services Category Management Division Director
General Services Administration



## **Session Overview**

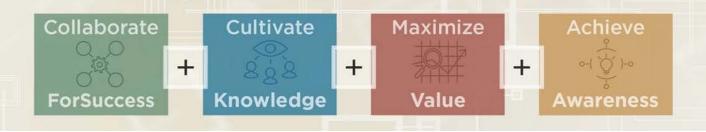
- ➤ Category Management Defined
- ➤ Government-Wide Category Management Playbook
- ➤ Five Focus Areas
  - Best In Class Contracts
- ➤ Professional Services Taxonomy
- > FY17 Initiatives and Status



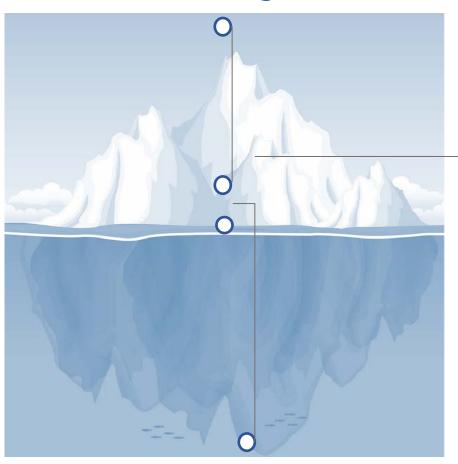
Category Management: (noun) - a systematic, disciplined approach to managing a product or service category as a strategic business unit

- The Federal government is applying Category Management (CM), with support of the Office of Management and Budget (OMB), to buy smarter and more like a single enterprise
- ➤ Already a best practice in the commercial world most Fortune 500 companies have adopted CM over the past 20-30 years
- ➤ CM involves:
  - Identifying core categories of products and services, and managing them accordingly
  - Cultivating and maximizing expertise to inform and enhance a customer's buying experience
  - Developing purchasing strategies so that customers find the best value for the items they need





## Access to Gov-Wide Spending Data will fuel better decision-making



Existing visibility into government spending shows:

- Limited understanding of spend and quantities/prices negotiated
- Limited knowledge of supply network costs
   Transaction details at agency-level only

With insight into previously invisible government spending, visibility can be extended into:

- Stand-alone contracts
- Volume purchasing discounts
- Tens of thousands of duplicative contracts
- Government's negotiating position
- Supply network efficiency
- Oversight on spending



## Category Managers Leadership and Spend

|  | <u> </u>  |  |   |   |
|--|---|--|---|---|
| Mary Ruwwe (GSA)   | Tiffany Hixson (GSA)  | Mary Davie (GSA)   | Principal Deputy Assistant<br>Secretary of Defense for<br>Health Affairs (DoD), and<br>Undersecretary for Health (VA) | George Prochaska (GSA)  |
| Facilities & Construction - \$79.08B   | Professional Services<br>-\$68.37B  | IT - \$56.16B  | Medical - \$36.9B   | Industrial Products and<br>Services - \$11.51B  |
| Construction Related Materials Construction Related Services Facility Related Materials Facility Related Services Facilities Purchase & Lease  | Business Admin Services     Legal Services     Management Advisory Services (Excludes R&D 17.0)     Marketing and Distribution     PR and Professional Comms Services     Trade Policy and Services     Technical and Engineering Services (non-IT) (Excludes 1.0)     Financial Services     Social Services | IT Software IT Hardware IT Consulting IT Security IT Outsourcing Telecomms   | Drugs and Pharmaceutical<br>Products     Medical Equipment &<br>Accessories & Supplies     Healthcare Services        | Machinery & Components     Fire/Rescue/Safety     /Environmental Protection     Equipment     Hardware & Tools     Test & Measurement     Supplies     Industrial Products Install/     Maintenance/Repair/Rebuil     d     Basic Materials     Oils, Lubricants, and     Waxes |
| Lisa Roberts (DOD)   | Jaclyn Smyth (DHS)  | Indu Garg (OPM)  | Tim Burke (GSA)   | Dena McLaughlin (GSA)   |
| Transportation and<br>Logistics Services –<br>\$21.75B   | Security and Protection<br>- \$5.52B  | Human Capital<br>- 4.28B   | Travel - \$2.13B  | Office Management<br>- \$1.86B  |
| Package Delivery & Packaging     Logistics Support Services     Logistics Civil Augmentation Pgm     Transportation of Things     Motor Vehicles (non-combat)     Transportation Equipment     Fuels | Security Animals & Related Services     Security Systems     Security Services  | Alternative     Educational     Systems     Educational     Institutions     Specialized     Educational     Services     Vocational Training     Human Resources     Services | Passenger Travel     Lodging     Travel Agent & Misc.     Services  | Office Management     Products     Office Management     Services     Furniture   |



# Government-Wide Category Management Playbook



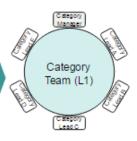
#### CMLC

The governing board for Category Management initiatives. Provides government-wide direction on CM strategy and initiatives.



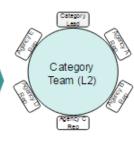
#### Category Managers

Experts in the category (e.g., IT). They develop the government-wide strategy to drive improved performance and act as change agents for the category.



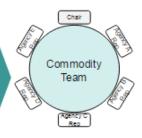
#### L1 Category Team

Responsible for the development and execution of category strategies for a specific Tier 1 category (e.g., IT)



#### L2 Category Team

Responsible for the development and execution of category strategies for a specific Tier 2 category (e.g., IT software within the IT category).



#### Commodity Teams

Traditional strategic sourcing working group formed when the category management process identifies the need for a new acquisition solution.



#### Category Management PMO

Provides overall program management support to the groups and individuals in the governance structure; facilitates the development and implementation of business rules and processes.





#### Common Acquisition Platform (CAP)

Develops and executes the IT strategy to support category management business strategy via the Acquisition Gateway.



## **Five Focus Areas**



Increase Spend Under Management (SUM) of government contracts - Spend on contracts that meet defined criteria for management maturity and data sharing.



**Increase Savings** - Demonstrated by either the government paying less for goods and services or receiving more goods and services for the same expenditure.



**Contract Reduction** – Reduction in the total number of unique contracts against the baseline of FY15, calculated by comparing year-to-date numbers against prior year using FPDS-NG entries.



**Increase Small Business Utilization** – Small businesses' share of federal spend. It measures utilization, in terms of spend, of small businesses across the government.



Increase Usage of the Acquisition Gateway – The sum of visits to the CM online platform, Acquisition Gateway, in addition to purposeful visits. Purposeful visits are calculated based on actions of the user within the session.



## **Best In Class Contracts**

CM is using BIC to highlight the best, high quality, contract vehicles available, to minimize an agency's effort needed to find or create their own solutions.

#### All BIC solutions:

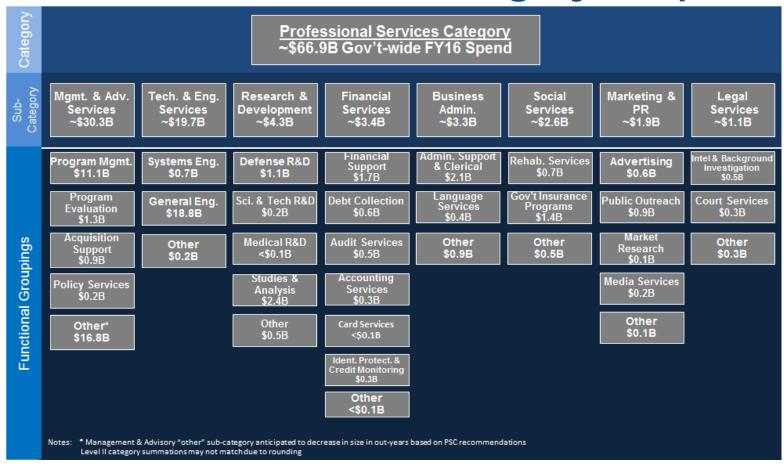
- Are designated BIC by a cross-agency team of experts
- Have CM practices in place
- Are well managed and transparent
- Collect, analyze and share transactional data
- Have tools to share info and reduce duplication
- Define, track and publicize metrics

If agencies shift their spend to designated BIC vehicles, they will achieve the most critical CM performance metrics...bringing spend under management and providing data visibility.

To date, there are 12 contracts designated as BIC



## **Professional Services Category Scope**





## Focus for FY17

- Continue Acquisition Gateway (AG) digital tool and 'good practices' content development
- ➤ Implement a Supplier Relationship Management (SRM) program
- Complete 'Best in Class' (BIC) contract designations
- Complete, in collaboration with industry, a holistic category management strategy and market analysis for the Technical and Engineering subcategory
- Complete on-ramp to GSA OASIS Pool 2 (Financial Solutions)
- Award GSA SmartPay 3
- Streamline GSA Professional Services Schedule (PSS) solicitation
- Complete civilian agency contract audit services acquisition strategy